Financial Results FY2020 (Ended March 2021) First Quarter

Any forward-looking statement in this report speaks only as of the date on which it is made; Forward-looking statements are based on the company's current assumptions regarding future business and financial performance; these statements by their nature address matters that are uncertain to different degrees.

Forward-looking statements involve a number of risks, uncertainties and other factors that could cause actual results to be materially different.

Note: This report is a translation of Japanese version. In case of any difference between English version and Japanese version, Japanese version shall prevail.



July, 2020 | FUJITSU GENERAL LIMITED

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Consolidated Financial Results

Consolidated Statements of Income [Note: subscripts(%) of change % is local currency base] (Hundred Million Yen								
	FY2019	FY2020	Change)				
	1Q	1Q		%				
Net sales	624	580	-44	−5% −7%				
Gross profit	172	176	4	3%				
(Gross profit margin)	(27.6%)	(30.4%)	(2.8%)					
Operating income	25	39	14	55%				
(Operating income margin)	(4.1%)	(6.8%)	(2.7%)					
Ordinary income	29	46	17	60%				
(Ordinary income margin)	(4.6%)	(8.0%)	(3.4%)					
Net income *	19	34	15	76%				
(Net income margin *)	(3.1%)	(5.9%)	(2.8%)					
Net income per share	¥18.59	¥32.64	¥14.05					

* Not income	attributable to	Owners	of the Boron	-
→ Net income	attributable to	Owners	or the Paren	IT.

Copper price USD/t	Average 6,365		Average 6,183		Average -182		
Foreign Exchange rate	Average	(Closing)	Average	(Closing)	Average	(Closing)	
Yen/1USD	110	(108)	108	(108)	-2	(-)	
Yen/1AUD	76	(75)	71	(74)	-5	(-1)	
Yen/1EUR	124	(122)	118	(121)	-6	(-1)	
BAHT/1USD	31.4	(30.6)	31.8	(30.7)	0.4	(0.1)	
RMB/1USD	6.79	(6.87)	7.09	(7.08)	0.30	(0.21)	



Analysis of Financial Results

	<sales></sales>
	-Air conditioners (Overseas) decreased by 5.5 Billion Yen
	(down by 14%, down by 10% based on local currency from previous year).
Air Conditioners	•Air conditioners (Japan) increased by 0.1 Billion Yen (up by 1% from previous year).
	<operating income=""></operating>
	Increased by 1.2 Billion Yen (up by 45% from previous year).
	Operating income increased due to progress in total cost reduction,
	improvement in gain (loss) on foreign currency translation and reduction of expense.
	<sales></sales>
Info & Comm Syst.	•Sales increased by 1.0 Billion Yen (up by 28% from previous year).
and Electronic Devices	<operating income=""></operating>
	Operating loss was improved by 0.3 Billion Yen.
	Mainly increase sales in Information & Communication Systems.



Sales by Segment

(Hundred Million Yen)

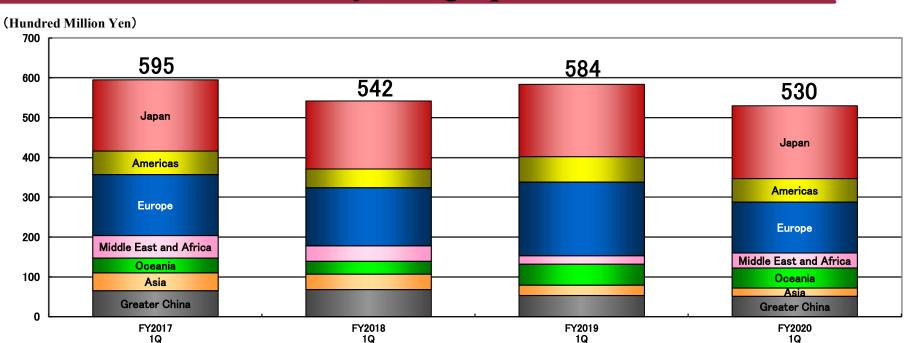
r	1					<u> </u>	· · · · · · · · · · · · · · · · ·
	FY2019		FY2020		Change		
	1	Q	1	Q			%
Air conditioners	93%	584	91%	530	-2 %	-54	^{−7%} −9%
(Japan)		(182)		(183)		(1)	(1%)
(Overseas)		(402)		(347)		(-55)	(-10%) (-14%)
Info & Comm Syst.		14		22		8	66%
Electronic Devices		22		24		2	5%
Info & Comm Syst. and Electronic Devices	6%	36	8%	46	2%	10	28%
Others	1%	4	1%	4	-%	_	-3%
Total	100%	624	100%	580	-%	-44	^{−5%} −7%
Japan	35%	220	40%	231	5%	11	5%
Overseas	65%	404	60%	349	-5%	-55	^{-10%} -14%

[Note1: subscripts(%) of sales is proportion to Total]

[Note2: subscripts(%) of change % is local currency base]



AC Sales by Geographic area



【Sales by Geographic area】

(Hundred	Million	Yen)
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	Γ\	(2017	ΓV	2010	ΓV	2010	ΓV	2020		Chang		ige	
	Г	′2017 1Q		2018 Q		2019 Q		2020 I Q			%	Local currency base	
Japan	30%	179	32%	171	31%	182	35%	183	4%	1	1%	1%	
Americas	10%	59	9%	47	11%	64	11%	59	-%	-5	-6%	-5%	
Europe	26%	153	27%	146	32%	185	24%	128	-8%	-57	-31%	-28%	
Middle East and Africa	9%	57	7%	39	4%	21	7%	38	3%	17	81%	85%	
Oceania	6%	37	6%	32	9%	53	9%	50	-%	-3	-6%	2%	
Asia	8%	45	7%	39	4%	26	4%	21	-%	-5	-19%	-18%	
Greater China	11%	65	12%	68	9%	53	10%	51	1%	-2	-5%	-2%	
Total	100%	595	100%	542	100%	584	100%	530	-%	-54	-9%	-7%	
(Overseas Total)	(70%)	(416)	(68%)	(371)	(69%)	(402)	(65%)	(347)	(-4%)	(-55)	(-14%)	(-10%)	

[Note1: sales to external customers]

[Note2: subscripts(%) is proportion to Total]



Segment Information

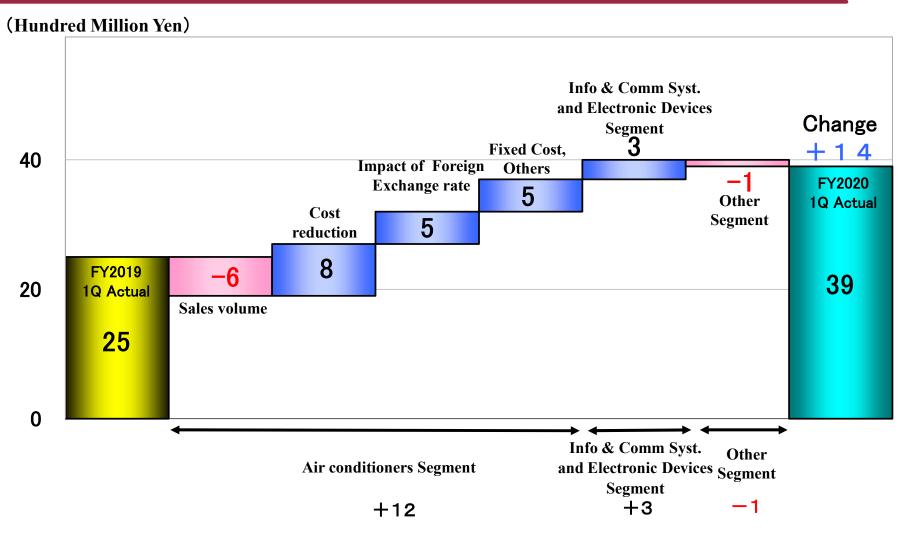
(Hundred Million Yen)

				<u> </u>	· ·
		FY2019	FY2020	Cha	nge
		1 Q	1 Q		%
	Net sales	584	530	-54	^{-7%} −9%
Air conditioners	Operating income	27	39	12	45%
	(Operating income margin)	(4.6%)	(7.3%)	(2.7%)	
Info & Comm Syst.	Net sales	36	46	10	28%
and	Operating income	-3	-	3	-%
Electronic Devices	(Operating income margin)	(-8.4%)	(-0.2%)	(8.2%)	
	Net sales	4	4	1	-3%
Others	Operating income	1	-	-1	-46%
	(Operating income margin)	(38.4%)	(21.6%)	(-16.8%)	
Total	Net sales	624	580	-44	^{−5%} − 7 %
	Operating income	25	39	14	55%
	(Operating income margin)	(4.1%)	(6.8%)	(2.7%)	

[Note1: sales to external customers] [Note2: subscripts(%) of change % is local currency base]



Analysis of Consolidated Operating income (vs previous year)





Consolidated Balance Sheets

(Hundred Million Yen)

	FY20)19	FY202		
	Actual	ratio	Actual	ratio	Change
Current assets	1,418	66%	1,489	67%	71
(Cash and deposits)	(276)		(327)		(51)
(Notes and accounts receivables)	(713)		(667)		(-46)
(Inventories)	(330)		(381)		(51)
(Others)	(99)		(114)		(15)
Noncurrent assets	715	34%	740	33%	25
Total assets	2,133	100%	2,229	100%	96
Current liabilities	821	38%	867	39%	46
(Notes and accounts payable)	(355)		(336)		(-19)
(Short-term loans payable)	(54)		(89)		(35)
(Others)	(412)		(442)		(30)
Noncurrent liabilities	205	10%	207	9%	2
Total liabilities	1,026	48%	1,074	48%	48
Shareholders' equity	1,089	51%	1,108	50%	19
Accumulated other comprehensive income	-20	-1%	8	-%	28
Non-controlling interests	38	2%	39	2%	1
Total net assets	1,107	52%	1,155	52%	48
Total liabilities and net assets	2,133	100%	2,229	100%	96



Main Financial Data

(Hundred Million Yen)

	FY2019 1 Q	FY2020 1 Q	Change	(Reference) FY2019			
Operating Cash Flow	-	59	59	97			
Investing Cash Flow	-41	-21	20	-191			
Free Cash Flow	-41	38	79	-94			
R&D Expenses	5.2% 32	5.7% 33	0.5%	5.1% 134			
Capital Expenditures	61	21	-40	139			
Depreciation Expenses	13	15	2	58			
[Note: subscripts(%) is proportion	on to Net sales]						
Shareholders' equity ratio	49.6%	50.1%	0.5%	50.1%			
Inventories	366	381	15	330			
Days Inventory Outstanding	44.7days	49.9days	5.2days	45.9days			
CCC*	89.0days	95.1days	6.1days	91.9days			

^{*}CCC (Cash Conversion Cycle): Days Sales Outstanding + Days Inventory Outstanding - Days Payable Outstanding

2. Plan for the Full Year



7%

17%

91%

Consolidated Financial Plan

[Note1: subscripts(%) of change % is local currency base] (Hundred Million Yen)

			LIAOC	FI. Subscript	S(N) Of Chang	RG	n is local cur	rency base,	(Hunarea N	minon i	
	FY2020			FY2	020		Change vs		Change vs previous year		
	(Previou	ıs plan)	s plan)		an)		4 . 4	F	F		
	1st Half	Full Year		1st Half	Full Year		1st Half	Full Year	Full Year	%	
Net sales	1,150	2,650		1,200	2,650		50	-	29	1%	
Operating income	30	160		45	160		15	_	11		
(Operating income margin)	(2.6%)	(6.0%)		(3.8%)	(6.0%)		(1.2%)	(-%)	(0.3%)		
Ordinary income	30	160		50	160		20	_	23	1	
(Ordinary income margin)	(2.6%)	(6.0%)		(4.2%)	(6.0%)		(1.6%)	(-%)	(0.8%)		
Net income *	20	110		35	110		15	_	52	9	
(Net income margin *)	(1.7%)	(4.2%)		(2.9%)	(4.2%)		(1.2%)	(-%)	(2.0%)		

Dividend per share (Yen)	15	^{28.5%} 30	1	5 28.5% 30)	_	- % 	 - -	2
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[Note2: subscripts(%) of Dividend per share is dividend payout ratio] Copper price (Average)

5,390 -15 6,098 6,113 5,389 USD/t

Foreign Exchange rate (Average)

_							
Yen/1USD	108	109	108	109	-	_	-
Yen/1AUD	74	75	74	74	-	-1	-1
Yen/1EUR	119	119	119	120	-	1	-1
BAHT/1USD	31.5	30.6	31.4	30.6	-0.1	_	-0.3
RMB/1USD	7.08	7.04	7.08	7.04	-	-	0.14
		•		•		•	•

3. Plan for the First Half



Consolidated Financial Plan

[Note: subscripts(%) of change % is local currency base]	(Hundred Million Yen)
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trous caponipus(n) or change n is recall carreincy back									
	FY2019	FY2020							
	1st Half (Actual)	1st Half (Plan)	inge %						
Net sales	1,329	1,200	-129	^{-9%} −10%					
Operating income	62	45	-17	-28%					
(Operating income margin)	(4.7%)	(3.8%)	(-0.9%)						
Ordinary income	59	50	-9	-16%					
(Ordinary income margin)	(4.5%)	(4.2%)	(-0.3%)						
Net income *	37	35	-2	-6%					
(Net income margin *)	(2.8%)	(2.9%)	(0.1%)						

Change vs previous plan
1st Half
50
15
(1.2%)
20
(1.6%)
15
(1.2%)

Copper price (Average)

USD/t 6,274 6,098 -176

-15

Foreign Exchange rate (Average)

Yen/1USD	109	108	-1
Yen/1AUD	75	74	-1
Yen/1EUR	122	119	-3
BAHT/1USD	31.0	31.4	0.4
RMB/1USD	6.84	7.08	0.24

^{*} Net income attributable to Owners of the Parent

Sales By Segment



(Hundred Million Yen)

	FY	2019			FY2020				Change vs Previous plan
	1st	Half	1st	Half		Cha	inge		1st
	(Ac	tual)	(P	lan)			%		Half
Air conditioners	90%	1,199	89%	1,070	-1%	-129	^{-10%} -11%		50
(Japan)		(364)		(390)		(26)	(7%)		(10)
(Overseas)		(835)		(680)		(-155)	(-18%) (-19%)		(40)
Info & Comm Syst.		65		75		10	15%		-5
Electronic Devices		56		45		-11	-20%		5
Info & Comm Syst. and Electronic Devices	9%	121	10%	120	1%	-1	-1%		_
Others	1%	9	1%	10	-%	1	12%		_
Total	100%	1,329	100%	1,200	-%	-129	^{-9%} -10%		50
Japan	37%	491	43%	520	6%	29	6%	 	10
Overseas	63%	838	57%	680	-6%	-158	^{-18%} −19%		40

[Note1: subscripts(%) of sales is proportion to Total] [Note2: subscripts(%) of change % is local currency base]

3. Plan for the First Half



AC Sales by Geographic area

(Hundred Million Yen)

	FY2019	FY2020							
	1st Half (Actual)	1stHalf (Plan)	Cha	ange %	Local currency base				
Japan	364	390	26	7%	7%				
Americas	162	120	-42	-26%	-26%				
Europe	334	226	-108	-32%	-31%				
Middle East and Africa	61	77	16	28%	27%				
Oceania	133	122	-11	-8%	-6%				
Asia	51	50	-1	-2 %	-2%				
Greater China	94	85	-9	-10%	-9%				
Total	1,199	1,070	-129	-11%	-10%				
(Overseas Total)	(835)	(680)	(-155)	(-19%)	(-18%)				

Change vs previous plan	
1st Half	
10	
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50 (40))

< Reference Information > Historical Information

		2016 Half		2017 Half		2018 Half		2019 Half		020 lf(Plan)
Japan	30%	333	30%	332	33%	361	30%	364	37%	390
Americas	11%	120	13%	142	12%	134	14%	162	11%	120
Europe	23%	249	21%	229	23%	256	28%	334	21%	226
Middle East and Africa	12%	138	11%	120	7%	75	5%	61	7%	77
Oceania	8%	88	10%	107	9%	100	11%	133	11%	122
Asia	8%	85	5%	63	6%	67	4%	51	5%	50
Greater China	8%	92	10%	115	10%	109	8%	94	8%	85
Total	100%	1,105	100%	1,108	100%	1,102	100%	1,199	100%	1,070
(Overseas Total)	(70%)	(772)	(70%)	(776)	(67%)	(741)	(70%)	(835)	(63%)	(680)

[Note1: sales to external customers] [Note2: subscripts(%) is proportion to Total]

Segment Information, R&D Expenses, Fu Capital Expenditures, Depreciation Expenses

(Hundred Million Yen)

		FY2019	FY2020		Ch. prev	
		1st Half	1st Half	Cha	ange	
		(Actual)	(Plan)		%	1 s
	Net sales	1,199	1,070	-129	-10% -11%	
Air Conditioners	Operating income	47	40	-7	-15%	
	(Operating income margin)	(3.9%)	(3.7%)	(-0.2%)		
Info & Comm Syst.	Net sales	121	120	-1	-1%	
and	Operating income	12	5	-7	-58%	
Electronic Devices	(Operating income margin)	(9.9%)	(4.2%)	(-5.7%)		İ
	Net sales	9	10	1	12%	
Others	Operating income	3	-	-3	-%	
	(Operating income margin)	(38.5%)	(-%)	(-38.5%)		
	Net sales	1,329	1,200	-129	-9% -10 %	
Total	Operating income	62	45	-17	-28%	
	(Operating income margin)	(4.7%)	(3.8%)	(-0.9%)		

	Change vs previous plan
 	1st Half
	50
į	50 15
	(1.2%)
	_
j	_
	(-%)
	_
į	_
j j	(-%)
	50
į	15
į	(1.2%)

[Note1: sales to external customers] [Note2: subscripts(%) of change % is local currency base]

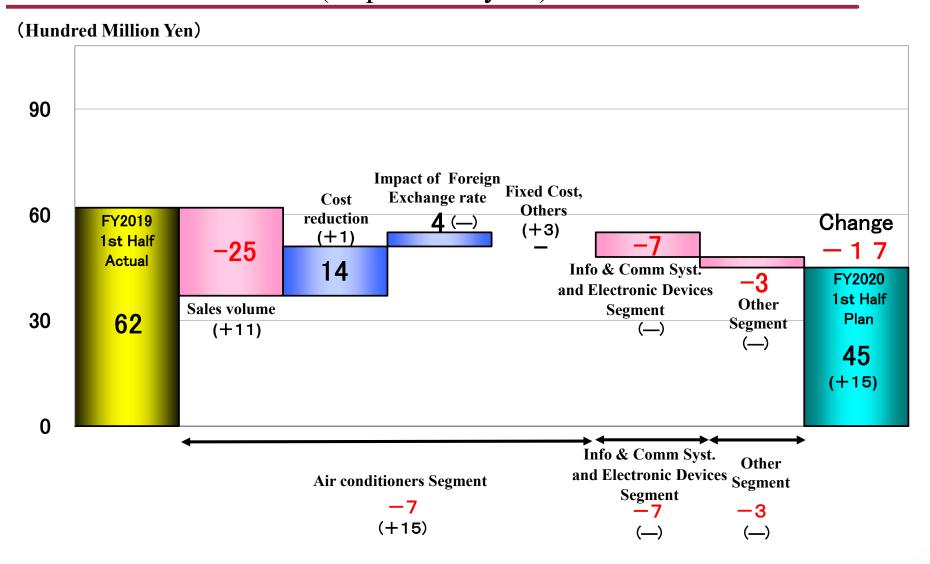
R&D Expenses	^{5.0%} 67	^{5.8%} 70	0.8%	5%
Capital Expenditures	80	50	-30	-38%
Depreciation Expenses	28	31	3	10%

-0.3% __ __ __

[Note3: subscripts(%) is proportion to Net sales]

3. Plan for the First Half

Analysis of Consolidated Operating income (vs previous year)



[Note: () Number is change vs previous plan]

Sales by Segment



(Hundred Million Yen)

	FY2019 (Actual)		FY20:	20(Plan)	C	hange	Change vs previous plan	
	1st Half	Full Year	1st Half	Full Year	Full Year	%	1st Half	Full Year
Air conditioners	1,199	88% 2,301	1,070	89% 2,360	59	2% 3%	50	-
(Japan)	(364)	(573)	(390)	(630)	(57)	(10%)	(10)	(-)
(Overseas)	(835)	(1,728)	(680)	(1,730)	(2)	(-%)	(40)	(-)
Info & Comm Syst.	65	188	75	180	-8	-4%	-5	-
Electronic Devices	56	113	45	90	-23	-21%	5	-
Info & Comm Syst. and Electronic Devices	121	11% 301	120	10% 270	-31	-10%	_	_
Others	9	1% 19	10	1% 20	1	7%	-	_
Total	1,329	100% 2,621	1,200	100% 2,650	29	1% 1%	50	-
Japan	491	34% 885	520	35% 920	35	4%	10	_
Overseas	838	66% 1,736	680	65% 1,730	-6	-% -%	40	_

[Note1: subscripts(%) of sales is proportion to Total] [Note2: subscripts(%) of change % is local currency base]

AC Sales by Geographic area



(Hundred Million Yen)

	FY2019 (Actual)		FY2020	FY2020(Plan)		hange	•	Change vs p	revious plan
	1st Half	Full Year	1st Half	Full Year	Full Year	%	Local currency base	1st Half	Full year
Japan	364	573	390	630	57	10%	10%	10	_
Americas	162	365	120	365	_	-%	-1%	-5	_
Europe	334	621	226	510	-111	-18%	-17%	34	_
Middle East and Africa	61	201	77	210	9	5%	4%	9	_
Oceania	133	290	122	300	10	3%	3%	_	_
Asia	51	96	50	180	84	88%	89%	2	_
Greater China	94	155	85	165	10	6%	6%	_	_
Total	1,199	2,301	1,070	2,360	59	3%	2%	50	_
(Overseas Total)	(835)	(1,728)	(680)	(1,730)	(2)	(-%)	(-%)	(40)	(-)

< Reference Information > Historical Information

	FY2	FY2016		FY2017		2018	FY	2019	FY2	2020
	(Ac	tual)	(Ac	(Actual)		(Actual)		tual)	(Plan)	
Japan	24%	555	23%	552	26%	593	25%	573	27%	630
Americas	14%	329	15%	349	16%	363	16%	365	15%	365
Europe	19%	449	21%	494	23%	516	27%	621	21%	510
Middle East and Africa	17%	396	14%	337	8%	170	9%	201	9%	210
Oceania	10%	220	11%	252	11%	253	12%	290	13%	300
Asia	9%	202	7%	156	7%	162	4%	96	8%	180
Greater China	7%	173	9%	209	9%	192	7%	155	7%	165
Total	100%	2,324	100%	2,349	100%	2,249	100%	2,301	100%	2,360
(Overseas Total)	(76%)	(1,769)	(77%)	(1,797)	(74%)	(1,656)	(75%)	(1,728)	(73%)	(1,730)

[Note1: sales to external customers] [Note2: subscripts(%) is proportion to Total]

<Reference Information> Segment Information, R&D Expenses, Capital Expenditures, Depreciation Expenses



(Hundred Million Yen)

(Hundred William Ich)											
		FY2019	(Actual)	FY2020	(Plan)	Cł	nange			Change vs p	revious plan
			Full Year	1st Half	Full Year	Full Year	(%		1st Half	Full Year
	Net sales	1,199	2,301	1,070	2,360	59	2%	3%		50	_
Air conditioners	Operating income	47	105	40	135	30		29%		15	_
	(Operating income margin)	(3.9%)	(4.6%)	(3.7%)	(5.7%)	(1.1%)				(1.2%)	(-%)
Info & Comm Syst.	Net sales	121	301	120	270	-31		-10%		-	_
and	Operating income	12	39	5	25	-14		-36%		-	_
Electronic Devices	(Operating income margin)	(9.9%)	(13.0%)	(4.2%)	(9.3%)	(-3.7%)				(-%)	(-%)
	Net sales	9	19	10	20	1		7%		-	_
Others	Operating income	3	5	_	-	-5		-%		-	_
	(Operating income margin)	(38.5%)	(29.0%)	(-%)	(-%)	(-29.0%)				(-%)	(-%)
	Net sales	1,329	2,621	1,200	2,650	29	1%	1%		50	_
Total	Operating income	62	149	45	160	11		7%		15	_
	(Operating income margin)	(4.7%)	(5.7%)	(3.8%)	(6.0%)	(0.3%)				(1.2%)	(-%)

[Note1: sales to external customers] [Note2: subscripts(%) of change % is local currency base]

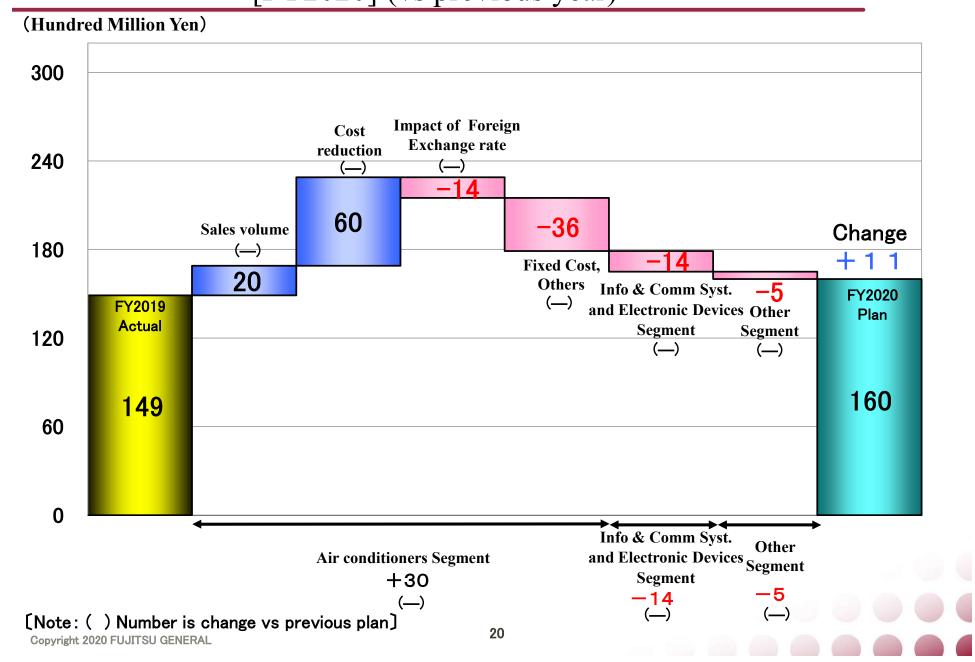
R&D Expenses	^{5.0%} 67	^{5.1%} 134	^{5.8%} 70	^{5.5%} 145	0.4% 11	8%
Capital Expenditures	80	139	50	100	-39	-28%
Depreciation Expenditures	28	58	31	65	7	11%

-0.3% - -% - | - | - | - |

[Note3: subscripts(%) is proportion to Net sales]

<Reference Information> Analysis of Consolidated Operating income [FY2020] (vs previous year)





Sales by Segment (Quarter Information)



(Hundred Million Yen)

		FY2	019(Act	cual)		FY2020		
	1Q	2Q	3Q	4Q	Total	1Q(Actual)	2Q(Plan)	
Air conditioners	584	615	407	695	2,301	530	540	
(Japan)	(182)	(182)	(82)	(127)	(573)	(183)	(207)	
(Overseas)	(402)	(433)	(325)	(568)	(1,728)	(347)	(333)	
Info & Comm Syst.	14	51	38	85	188	22	53	
Electronic Devices	22	34	28	29	113	24	21	
Info & Comm Syst. and Electronic Devices	36	85	66	114	301	46	74	
Others	4	5	5	5	19	4	6	
Total	624	705	478	814	2,621	580	620	
Japan	220	271	150	244	885	231	289	
Overseas	404	434	328	570	1,736	349	331	

C	hange
2Q	%
-75	^{-13%} -12%
(25)	(13%)
(-100)	(-24%) (-23%)
2	2%
-13	-36%
-11	-13%
1	26%
-85	^{-13%} -12%
18	7%
-103	^{-25%} -24%

[Note: subscripts(%) of change % is local currency base]

<Reference Information > Consolidated Statements of Income (Quarter Information)



(Hundred Million Yen)

		FY2	019(Act	ual)		FY2020		
	1Q	2Q	3Q	4Q	Total	1Q(Actual)	2Q(Plan)	
Net sales	624	705	478	814	2,621	580	620	
Operating income	25	37	-9	96	149	39	6	
(Operating income margin)	(4.1%)	(5.2%)	(-1.9%)	(11.8%)	(5.7%)	(6.8%)	(0.9%)	
Ordinary income	29	30	_	78	137	46	4	
(Ordinary income margin)	(4.6%)	(4.3%)	(-%)	(9.5%)	(5.2%)	(8.0%)	(0.6%)	
Net income *	19	18	-7	28	58	34	1	
(Net income margin *)	(3.1%)	(2.5%)	(-1.6%)	(3.4%)	(2.2%)	(5.9%)	(0.1%)	

·									
Cł	Change								
2Q	%								
-85	^{-13%} -12%								
-31	-85%								
(-4.3%)									
-26	-88%								
(-3.7%)									
-17	-95%								
(-2.4%)									

[Note1: subscripts(%) of change % is local currency base]

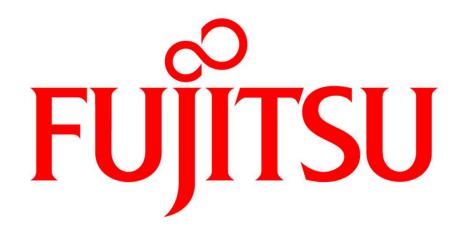
Supplementary Information > AC Sales by Geographic area (Quarter Information)

		FY20	FY2	020			
	1 Q	2Q	3Q	4Q	Total	1 Q (Actual)	2Q(Plan)
Japan	182	182	82	127	573	183	207
Americas	64	98	63	140	365	59	61
Europe	185	149	115	172	621	128	98
Middle East and Africa	21	40	27	113	201	38	39
Oceania	53	80	75	82	290	50	72
Asia	26	25	13	32	96	21	29
Greater China	53	41	32	29	155	51	34
Total	584	615	407	695	2,301	530	540
(Overseas Total)	(402)	(433)	(325)	(568)	(1,728)	(347)	(333)

Change		
2Q	%	Local currency base
25	13%	13%
-37	-39%	-40%
−5 1	-34%	-35%
-1	-1%	-4%
-8	-10%	-12%
4	16%	16%
-7	-15%	-17%
-75	-12%	-13%
(-100)	(-23%)	(-24%)

[Note2: sales to external customers]

^{*} Net income attributable to Owners of the Parent



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